



# Annual Report 2017

analyticamk



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## WHO ARE WE

### Mission and vision

Analytica is a non-profit independent institution dedicated to helping individuals and institutions with the aim to foster lasting improvement in the democracy and governance in Macedonia, the region of South Eastern Europe and wider in the European Union.

It is a unique institution - public policy research organization and a “think tank”. It draws solutions to contemporary problems from the ideas, principles and traditions that make Macedonia such an important historical and geopolitical place. It is dedicated to promoting greater cooperation and understanding among the people in Macedonia, the region of South Eastern Europe and the EU.

Analytica does this by supporting individuals and institutions working on these issues, by convening leaders to discuss the most pressing themes, and by examining ways in which cooperation can address a variety of national, regional and European policy challenges.

Analytica benefits in its work from diversity at all levels of its operation. We are proud of our broad base of supporters among the various layers of our society starting from the citizens themselves. Analytica values those who understand and share its commitment to tolerance, dialogue, diversity and joint living and it believes that the way to achieving all this is through establishing permanent dialogue and embracing diversity.

Analytica’s value is rooted in the local tradition of philanthropy in Macedonia and elsewhere in Europe. Its most important niche is that it channelizes and institutionalizes this philanthropic tradition for the promotion and achievement of the strategic goals of Macedonia and other countries in the region in the integration to the Euro-Atlantic structures and in the promotion of the European citizenship in the Western Balkans.

Analytica believes that ideas have consequences, but that those ideas must be promoted aggressively. So, it constantly tries to find ways to support those ideas. Its vision is to build a Macedonia and South Eastern Europe within the EU where freedom, the sense of joint belonging, opportunity, prosperity and civil society flourish.

# Team

## Executive board

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Dijana Mijovic	/	Legal Consultant
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## Research Fellows and other members of the team

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# Research Programmes

## Foreign and Security Policy programme



Encompasses the activities of Analytica which deal with contemporary security issues from a traditional and non traditional standpoint and looks into the issue of governance as an emerging phenomenon in the relationship between governing institutions and citizens. Building on the extensive work of the Analytica community on this issue, the security

and foreign policy programme attempts to bridge differences between the concepts of security and governance and to examine the contemporary security and political challenges from the aspects of both concepts. The aim is to develop more effective, empirical, field based strategies for major security and governance programmes.

## EU approximation and Integration Advocacy programme



Integration into EU structures is a transformational source for Macedonia and in the wider context of Southeast Europe as well as it is a major issue that shapes the reform agenda in the Western Balkan countries. The process of EU approximation entails numerous in depth reforms of various sectors such as the economy, youth, administration, the judiciary

as well as legislative harmonization. Analytica intends to contribute to the overall success of the EU approximation process by providing necessary tools, recommendations, analyses and concrete steps such as active lobbying for the integration home and abroad and taking up active role in promoting European citizenship in the country. New resources can also help the policy makers, experts and others who are working on the issue of European integration and Western Balkans to master new knowledge that can be useful in their work towards the European integration of Macedonia and other countries of the Western Balkans. Access to relevant information can provide both the EU and the Macedonian audience with new information and tools which can be applied in everyday life and contribute to an improved image of Macedonia.

## Energy and Infrastructure programme



By signing the Energy Community Treaty, Macedonia and the contracting parties from the region have turned another page in energy history. The new energy reforms demand investments in the energy sector, increasing energy efficiency and renewable sources of energy. Analytica closely follows and analyses the developments of the regional, national and

local energy policies. By conducting policy research, we draft medium and long-term recommendations for the challenges in the energy sector to the respective stakeholders, contribute to energy implementation and initiate energy debate in the country and the region.

## Public Policy Analysis and Administration programme



It produces analysis and reports that enhance policy and administrative capacities by providing effective solutions to policy issues and challenges in the area of public administration reform. Building up on the basis of previous research in related areas (decentralization and EU integration) and prompted by the importance of the process of public admin-

istration reform for good governance, Analytica conducts research, identifies problems and devises solutions for better policy making process and public administration.

## Migration



Analytica added a new programme in 2012 called Migration. Migration is one of the major challenges facing the world in the twenty-first century. This phenomenon plays a key role in the natural movement of the population and is gaining impetus in the country and the region. International migration is a growing phenomenon which could make a posi-

tive contribution to the development of both the migrant sending and receiving economies. Macedonia is characterized as a migration area, with intensive internal migration, but lately the process of international migration is also increased. The most common reasons for such movements are economical. Economic consequences of migrations and remittances are hardly recognized.

# WHAT WE DO

## Policy documents published in 2017



### ASSESSMENT OF POLICE INTEGRITY IN MACEDONIA

The Parliament provides basic oversight and control of the police. The Committee on Security and Defence, as a parent committee in charge of security-related issues, mainly deals with discussing draft legislation. The Standing Inquiry Committee for Protection of Civil Freedoms and Rights, which is authorised to review communications from citizens and whose findings could be used as grounds for initiating a procedure for accountability of public office holders, has not had any track record since establishment. At the same time, the existing oversight mechanisms, such as holding oversight hearings, remain underused. On the other side, members of the Parliament make good use of parliamentary questions.

### THE CITIZENS' OPINION OF THE POLICE

#### Results of the Public Opinion Survey Conducted in Macedonia



The third round of the public opinion survey “The Citizens’ Opinion of the Police Force” was conducted in Albania, Bosnia and Herzegovina, Montenegro, Kosovo, Macedonia and Serbia.

The questionnaire based on which the public opinion survey was conducted was devised by the regional network POINTPULSE to provide answers concerning the citizens’ opinion of the police. The questionnaire included six groups of questions: 1. The level of citizens’ trust and confidence in institutions; 2. The perception of the police as an institution, but also of policemen and policewomen as individuals; 3. The perception of corruption in the society and the police force; 4. Opinions of citizens regarding the fight against corruption; 5. Opinions of citizens on the work of civil society organisations; 6. Demographics. The research in Macedonia was conducted in July 2017 by IPSOS Strategic Marketing, on a representative sample of 1,000 adult citizens of

Macedonia. A questionnaire was used as a research instrument and interviews were conducted using the computer-assisted telephone interviewing (CATI) technique.



### Report on monitoring the work of the Commission for Protection of the Right to Free Access to Public Information and the Directorate for Personal Data Protection

Report on monitoring the work of the Commission for Protection of the Right to Free Access to Public Information and the Directorate for Personal Data Protection October - December 2016.



## Main documents for monitoring the work of the Commission for Protection of the Right to Free Access to Public Information and the Directorate for Personal Data Protection

This publication is a compilation of the main documents for monitoring the work of both bodies. The first part presents an overview of the provisions of the laws related to the work of the Commission for the Protection of the Right to Access to Public Information and the

Directorate for Personal Data Protection. It also follows the mapping of stakeholders regarding the work of both bodies. Finally, the matrix is presented with the indicators for monitoring the work of the two bodies in the respective areas.



## NET METERING IN THE REPUBLIC OF MACEDONIA, OPPORTUNITIES, PERSPECTIVES, EXAMPLES – HOW TO GET CLEANER ENERGY?

The comprehensive analysis in this paper showed that net metering is an option for the increasing of the use of renewable energy sources and that its initial idea is to encourage households to use clean energy and reduce dependence on fossil fuels. According to the international experiences, the point of net metering is not profit, but self-sufficiency in regards to energy that consumers would benefit from, as well as

the energy system itself. Subject of the analysis were studies, data, practices and publicly available information, different institutions from different countries where such practice is applied, international organizations, interviews with stakeholders in Macedonia such as the Energy Regulatory Commission of the Republic of Macedonia, Energy Agency, EVN, Ministry of Economy, as well as interviews with stakeholders in Slovenia and Croatia. In the last part, two case studies were taken, namely Slovenia, where net metering is already in place, and Croatia, where its application has been prolonged.



## The state of affairs in the transport and energy sectors in Macedonia, how to accelerate the reform processes?

The transport and energy sectors are one of the areas that require huge investments and human capital, as well as labor to develop and reform on the road to the EU. Hence, the challenges that these sectors are facing are large, complex, and often require a lot of reforms, time, education and funds to address them. The analysis refers precisely to these two sectors: transport and energy, i.e. strategic documents and guidelines for developing policies in these sectors such as strategies, operational plans, etc.



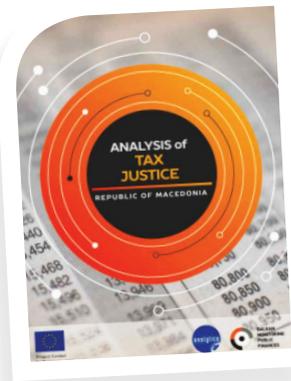
## REPORT ON THE MONITORING OF THE ACTIVITIES OF THE COMMISSION FOR PROTECTION OF THE RIGHT TO FREE ACCESS TO PUBLIC INFORMATION AND THE DIRECTORATE FOR PERSONAL DATA PROTECTION

Report on monitoring the work of the Commission for protection of the right to free access to information of public character and the Directorate for Personal Data Protection January - March 2017.



## REPORT ON THE MONITORING OF THE ACTIVITIES OF THE COMMISSION FOR PROTECTION OF THE RIGHT TO FREE ACCESS TO PUBLIC INFORMATION AND THE DIRECTORATE FOR PERSONAL DATA PROTECTION

Report on monitoring the work of the Commission for Protection of the Right to Free Access to Public Information and the Directorate for Personal Data Protection April-June 2017.



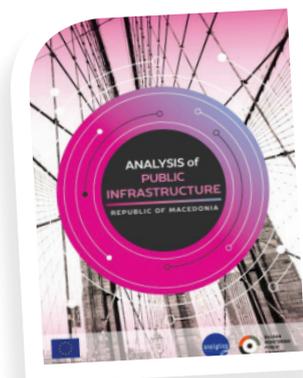
## ANALYSIS OF TAX JUSTICE REPUBLIC OF MACEDONIA

Taxes represent the most important form of public revenue and one of the most important means by which the redistribution of the national income to different subjects and in different forms of consumption is being done. The meaning of taxes is rapidly increasing, and in most countries is over 40%, which means great participation, and in some countries half of the GDP.



## ANALYSIS OF PUBLIC PRIVATE PARTNERSHIP

Macedonia's overall performance in PPP implementation was ranked high in 2012. The country adopted a set of concession, PPP, sectorial and public procurement laws for PPPs at both the national and local levels, which are in alignment with EU directives on public procurement. The PPP Unit located in the Department for Legal affairs, receives policy development support from the Ministry of Economy and assistance for advisory and promotion tasks from the Council on PPPs. However, familiarity with technical and practical aspects of PPPs remains low in government agencies and experience in risk management is limited.



## PUBLIC INFRASTRUCTURE IN MACEDONIA

Infrastructure refers to the basic structures that facilitate and support economic activity. As such, infrastructure is an indispensable input in a national economy's production, one that is highly complementary to other, more conventional inputs such as labor and non-infrastructure capital. Indeed, it is hard to imagine any production process in any sector of the economy that does not rely on infrastructure. Conversely, inadequacies in infrastructure are quickly felt—in some countries, power outages, insufficient water supply, and decrepit or non-existent roads adversely affect people's quality of life and present significant barriers to the operation of firm,



## ANALYSIS OF PUBLIC DEBT REPUBLIC OF MACEDONIA

Fiscal policy is designed to achieve reasonable balance between the two strategic goals of the Government of the Republic of Macedonia, those being maintaining macroeconomic stability and encouraging economic activity by increasing the quality of public finances, above all, through increasing capital expenditures related to improving the infrastructure and strengthening private sector capacities for growth and job creation. Given the high global economic and financial uncertainty, assessing a country's external and fiscal sustainability is of great significance. The need for this type of assessment is all the more crucial, when it refers to a small and open economy, with a fixed exchange rate regime, such as Macedonia. A sustainable debt level does not solely depend on the debt in nominal terms, but on successful implementation of policies boosting economic growth and sound debt management, as well. In this broad context, the fiscal policies are of great importance, because sound debt management can only be achieved through prudent fiscal framework.

## Commentaries published in 2017

In order to give fresh ideas for contemporary issues, Analytica is publishing a monthly Commentary. In 2017 the following issues were addressed:



### January 2017

Macedonia is not giving up coal



### February 2017

Saving schools from violent extremism: a broader approach to CVE with a focus on educational capacities



### March 2017

Heightened general tensions in Macedonia could lead to a security crisis



### April 2017

RECOMMENDED REGULATORY AND SUPERVISORY MEASURES FOR PRESERVING THE FINANCIAL SECTOR STABILITY (part 1)



### May 2017

The role of the Visegrad Group in dealing with the migrant crisis in the Republic Macedonia



### June 2017

Reforms of Macedonia's intelligence services, where to begin?



### July 2017

HOW SHOULD PREVENTION OF VIOLENT EXTREMISM (PVE) POLICIES BE IMPLEMENTED IN MACEDONIA



### August 2017

The Russian (gas) connection – how Macedonia did its deals



### September 2017

How can fiscal transparency lead to better accountability?



### October 2017

Should religious communities be involved in countering violent extremism (CVE)?



### November 2017

RECOMMENDED MEASURES FOR PRESERVING THE FINANCIAL SECTOR STABILITY (part II)



### December 2017

Increased Proactive Transparency – one more step towards accountable public sector

# PROJECTS

## Mothers Schools Project



Analytica continued implementing the project on Macedonia’s civilian capacities for peace operations. The first phase of the project included working on baseline studies of civilian capacities available for such operations in Albania, Bosnia and Herzegovina, Macedonia, Montenegro,

and Serbia, including mapping the practical and political challenges and opportunities in their deployment.

The second phase of the project intends to strengthen the knowledge of relevant stakeholders in the respective governments of policy options going forward to realize the ambition of deploying civilians, and support capacity development of the states to roster, train and deploy civilian capacities. This will be done through the provision of policy options, background notes, and facilitation of input by other seasoned actors in this field.

This project is conducted together with the Belgrade Centre for Security Policy, the Center for Security Studies (Sarajevo), the Centre for Peace Studies (Zagreb) and the Norwegian Institute of International Affairs, supported by the Royal Norwegian Ministry of Foreign Affairs.

## Working towards resilient communities



Analytica in 2017 conducted another CVE related project titled ‘Working towards resilient communities’. The duration of the project was 12 months, and it will include two segments.

The first part of the project is a research on the causes of violent extremism in Macedonia. The second part is countering extremist propaganda online through a variety of tools, including taking down extremist content from the web, which will be conducted together with relevant institutions, including the Ministry of Interior. The research findings from the first part of the project, about the main causes of violent extremism in Macedonia, will inform the methods of countering extremist propaganda online. The overall goal of the project is to contribute to Macedonia’s efforts in countering violent extremism by producing a paper that will better explain the reasons to why some individuals in Macedonia have accepted extremist ideologies, and to also reduce the impact that extremist online propaganda by attempting to remove it.

## WESTERN BALKANS PULSE FOR POLICE INTEGRITY AND TRUST (POINTPULSE)



The projects overall objective is to contribute to increasing trust and confidence in the law enforcement agencies in the Western Balkans by promoting police integrity and helping fight against corruption in the police. Analytica Think Tank since February 2016 joined the network of six

regional civil society organizations (Belgrade Centre for Security Policy (BCSP) and Balkan Investigative Reporting Network (BIRN), Centre for Security Studies from Sarajevo, Institute Alternative (IA) from Montenegro and Kosovo Centre for Security Studies (KCSS) from Prishtina, Institute for Democracy and Mediation Albania (IDM)) into POINTPULSE project (Western Balkans Pulse for Police Integrity and Trust) which main aim is to enhance the oversight of police integrity in the Western Balkans.

Overall objective(s): Contribute to increased trust and confidence in the law enforcement agencies in the Western Balkans by fighting police corruption and promoting police integrity. Specific objective(s): Established regional civilian oversight network in the Western Balkans fully competent to understand and monitor the state of police integrity and advocate for policy changes in the region.

## NDI - programme for legislative advocacy. Enabling private persons to sell electricity from renewable energy sources (Law on energy)



Analytica continued implementing the project under the two-year programme for legislative advocacy led by the National Democratic Institute which deals with the new legislation i.e with the initiative to amend the Energy Law in order to enable individuals, without them having to start a

business and open a company, to be authorized producers and sellers of electricity from renewable sources.

One of the measures to stimulate the development of the use of renewable energy among citizens is exactly the possibility of individuals without establishing a firm to be able to produce electricity from renewable sources and sell it directly to the system. So far this possibility does not exist, with that even though there is quite a progress in the RES sector it has been slow and inadequate. As an incentive for developing and encouraging the use of renewable energy, this is an opportunity to activate households through enabling them if they invest in solar panels, to sell the electricity they produce with a prior agreement with the operator i.e. distributor EVN (or whoever) and not only use it for their own purposes. The idea is to make an analysis of the Macedonian legislation through comparative analysis with

a country/ies where this measure is successfully implemented in order to be able to draw up a legal solution to finally grant private persons the possibility to sell electricity from renewable energy, with which measure not only will the households benefit, but also the companies and the state itself.

## Transport and energy sector's current standing in the country, how to accelerate the reform process



Analytica in 2016-2017 was working on the project Transport and energy sector's current standing in the country, how to accelerate the reform process which is funded by the IPA 2 CSO Mechanism, an EU funded project implemented by the MCET, Eco-Svest, Reactor and Zenith.

The aim of the project was to improve the situation with the reforms in the sectors of transport and energy; greater involvement of civil society in the development of sectoral policies on the above topics; preparation of an expert report which will identify the main problems existing in these two sectors from which should result innovative solutions to accelerate the EU reform processes; improve the public debates on policies that should lead to an increase in the number and quality of the participants in the debates on such important issues like energy and transport. The analysis refers to two sectors: transport and energy, i.e. the responsible authorities for these sectors, the Ministry of Economy, Ministry of Transport and Communications, the Energy Agency, the Energy Regulatory Commission, etc. The results of the research will be useful for the donors who help the Macedonian institutions in the reforming of these two sectors as well as civil society organizations working on issues related to energy and transport policies, the media and so on.

## CSOs as equal partners in monitoring public finance



**BALKAN  
MONITORING  
PUBLIC  
FINANCES**

Analytica together with Fractal (Serbia), Za zemjata (Bulgaria), CEE (Bosnia and Herzegovina), MANS (Montenegro), CEKOR (Serbia), BIRN (Bosnia and Herzegovina), Smehomat (Slovenia), Focus (Slovenia) and the coordinator Wings of hope (Bosnia and Herzegovina) continued working on the project funded by the Civil Society Facility and Media Programme 2014-2015 (Support to regional thematic networks of Civil Society

Organisations; EuropeAid/150147/DH/ACT/PRAREG).

The expected specific results of this action are: - Civil society organisations (CSOs) (target group and beneficiary): The action is expected to enhance their knowhow and capacity to monitor public finance, enable continuous monitoring of public finance and enable cross-sector networking. For 10 CSOs of the consortium, the project will strengthen their knowledge and organisational capacity to monitor public finance, provide policy proposals, participate in processes,

communicate and advocate for better accountability and transparency in public finance. For further 80 CSOs in Western Balkan region and beyond the action will help them understand the inefficiencies in the public finance field and make them capable of participating in processes and advocating for elimination of those inefficiencies. The project will establish cooperation with at least 5 relevant EU level networks that cover the topics of the project.



## Transparency and accountability of public finances - view from civil society

In September 2017, with support of CIVICA MOBILITAS, Analytica think tank started working on 6 months project, for transparency and accountability of public finances, but with special focus on public private partnership (PPP). The main research topic of the

project is the legal framework for PPPs, PPP contracts, the process of implementation and monitoring of PPPs, as well as the challenges that institutions and companies are facing with in the process of implementation of PPPs.

Bearing in mind that the relevant international institutions and the international community have already noted this problem for years, and strongly suggesting significant improvement of fiscal transparency, the transparency of the institutions regarding the spending of public money and the involvement of the civil sector in the process of decision making is essential. At the same time, the understanding of public finances among the wider public is very low, hence the concept of public finances, particularly in this case the concept of PPP, needs to be brought closer to ordinary citizens. This implies active involvement of CSOs in monitoring the efficiency of spending public funds and enabling citizen participation in policy-making.

The main goal of the project is to improve the transparency and accountability of public finances in the country and to strengthen the knowledge of CSOs and the media on public finances and PPP in order to act as a guardian of public institutions and to monitor public finances.

## Macedonia-Greece – Confidence Building Measures, view from civil-society

In December 2016 Analytica think tank and ELIAMEP (Greece) started working on one year joint research project examining various layers of cooperation between Macedonia and Greece such as cross-border cooperation as well as education. Moreover, the name dispute



between Macedonia and Greece has deeply affected almost all segments of academic/scientific cooperation and generally civil society interaction. As a result, the civil societies of the two countries have not managed to date to build strong channels of unofficial

communication and collaboration that would be instrumental in helping official diplomatic channels between the two countries. At the same time though the two countries have as of recent initiated a process of Confidence Building Measures (CBMs) with the hope that cooperation in 'low politics' and among civil society actors will strengthen the otherwise weak and problematic bilateral relations.

More specifically, the objectives of the project are to:

1. Assess key areas of collaboration between the two countries and provide 'lessons learned' for future similar activity as well as to propose ideas for facilitation of new collaborations. Through the task of assessing the merits of existing cooperation the proposed project will likely also contribute to the undermining of deeply embedded stereotypes that exist about interaction and cooperation between the two countries.
2. Build trust and establish grounds for further cooperation between the two proposing organisations.
3. Support the CBMs process initiated by Greece and Macedonia by providing knowledge and expertise in relevant areas, such as more effective cooperation in European programmes (CBM action 2) and education and culture (CBM actions 4 and 5).

The project is financially supported by the Ministry of Foreign Affairs of the Kingdom of Sweden.

## Transparent and efficient state regulatory and oversight bodies

### Transparent and efficient state regulatory and oversight bodies

Analytica continued implementing the activities as part of the "Transparent and efficient state regulatory and oversight bodies" framework project supported by the British Embassy in Skopje.

In this period our researchers were focusing on the work of the

Commission for Protection of the Right to Free Access to Public Information and Directorate for Personal Data Protection as state oversight and regulatory bodies. The main purpose of this project is enhanced public scrutiny through monitoring and publicising the work of these two bodies in order to contribute to improvement of their performance, effectiveness, transparency and accountability.

The main activity for achieving this objective is monitoring the progress in the performance of the chosen institutions against clear indicators and publishing quarterly reports with recommendations. Other products include a policy report in order to establish the baselines of legislation, roles and responsibilities of the monitored bodies and a final report on the trends and progress noted in the quarterly reports. Moreover a mixture of events: conferences, round tables in 3 different cities, press conferences, a training course and two installations will be also organized.

## EVENTS AND TEAM DEVELOPMENT ACTIVITIES

### Organised Events

#### Analytica organized a workshop for exchange of experiences and knowledge in the field of public private partnership in Macedonia



Representatives from the Ministry of Economy, municipalities of Aerodrom, Centar and Chair, as well as experts in the field and NGO representatives participated at the workshop.

The main topic of the discussion was the legal framework for PPPs, PPP contracts, the process of implementation and monitoring of PPPs, as well as the challenges that institutions and companies are facing with in the process of implementation of PPPs.

The workshop was organized within the project “Transparency and accountability of public finances - a view from the civil society” with a special focus on Public Private Partnership”, supported by CIVICA Mobilitas.

#### Access to information and data protection on local level – roundtable in Bitola



Analytica in cooperation with the Center for European Development and Integration from Bitola on March 31 organized an event on the topic “Access to information and data protection” at the Hotel Millennium Palace in Bitola. At the event the report on monitoring the work of the Commission for the Protection of the Right to Free access to public information and the Directorate for Personal Data Protection was promoted. In addition, the transparency of the institutions at local level and the role of the civil sector at local level for greater openness and efficiency were also discussed.

## Conference on Monitoring of public finances in the Republic of Macedonia

Analytica presented the conclusions of the research “Monitoring public finances in the Republic of Macedonia” on 09.11.2017 in the area of public debt, just taxation, public infrastructure and public-private partnerships.

At the conference “Monitoring public finances in the Republic of Macedonia”, Branimir Jovanovic, an adviser in the Cabinet of the Minister of Finance, was among those present, who said that the ministry is considering changes in the profit tax. The common conclusion of all participants is that increased transparency and accountability in public finances, as well as the involvement of citizens in the policy-making process, are key to a stable financing system. Many thanks to the professors Trenovski Borce, Branimir Jovanovic, the legal expert Miroslav Trajanovski and all the others who made a significant contribution to the debate.



## Event – Net metering in the Republic of Macedonia, opportunities, perspectives, examples - as to cleaner energy

Analytica think tank, on November 2 in the Best Western hotel on ul. Macedonia in Skopje presented the study “Netr Metering in the Republic of Macedonia, Opportunities, Perspectives, Examples - How to get cleaner energy” ([http://www.analyticamk.org/images/2017/mrežno\\_merenje\\_a40ba.pdf](http://www.analyticamk.org/images/2017/mrežno_merenje_a40ba.pdf)), which analyses the direct inclusion of the households in the energy system of the Republic of Macedonia.

One of the measures for stimulating this development is precisely the possibility for individuals without the establishment of a company to be able to generate electricity from renewable sources and transfer them directly into the system with the possibility of “settlement” with the distributor of electricity. For now, there is no such possibility; making progress even though there is some in the renewables sector, slow and insufficient. At the moment, the drafting of the new Energy Law is under way, and this is the right time for the institutions in charge to review and implement this measure in the new legal solutions. Benefits of the legal changes that would allow households to transfer their electricity into the system are many.





## Conference: Visegrad Group and the Western Balkans - what is next for the two regions?

Analytica think tank in partnership with the Embassy of Poland in Skopje and the Centre for Eastern Studies (OSW) on 18 May organised a one-day conference “Visegrad Group and the Western Balkans - what is next for the two regions?”

The following issues were discussed:

- The role of the V4 cooperation in Central Europe and within the EU
- Relations between V4 and the Western Balkans
- How is the Western Balkans perceived among the V4 countries?
- What effects did the migrant crisis have on the V4-WB cooperation?

Apart from the Centre for Eastern Studies from Warsaw, representatives from other think tanks across the V4 countries were present at the conference and shared their views on the V4 – Western Balkans relations. These involved: Institute for International Relations (UMV), Prague, Slovak Foreign Policy Association (SFPA) Bratislava and the Institute for Foreign Affairs and Trade (IFAT) from Budapest.

## Access to information and data protection on local level – roundtable in Tetovo



Analytica on 21 September organized an event on the topic “Access to information and data protection” at the SEE University in Tetovo. At the event the report on monitoring the work of the Commission for the Protection of the Right to Free access to public information and the Directorate for Personal Data Protection was promoted. In addition, the transparency of the institutions at local level and the role of the civil sector at local level for greater openness and efficiency were also discussed.

## The Public Image of the Police: Citizen Service or Something Else?

On 14 September 2017 Analytica organized a presentation of results from the annual public opinion survey “The Citizen’s Opinion of the Police Force”. The aim of the event was to encourage discussion on challenges regarding police integrity in Macedonia.

The following questions were discussed:

1. How much do the citizens trust the police?
2. How do citizens perceive police, but also policewomen and policemen?
3. How much corruption there is within the police and how to fight it?
4. How can civil society organizations help with the improvement of police integrity?



## Police integrity through de-politicization and professionalization of the Macedonian Police

Analytica on 5 of December 2017 organized a roundtable on police integrity and risks of corruption in the police. The project team presented the initial findings of this year’s assessment of police integrity. Members of academia and civil society contributed with their own presentations on related issues. The event was attended by representatives of civil society organizations, academia and state institutions such as the Parliament and Ministry of Interior. All participants agreed that professionalization and de-politicization of the police is the most important step towards ensuring police integrity.



## Training for CSOs: Requesting information using the Law on free access to public information

On 11 December Analytica conducted training for representatives of civil society organization on the topic of access to information. At the event, participants were trained on how to utilize the Law on free access to public information and request information for state institutions, but also how to submit complaints to the Commission for protection of the rights to free access to public information. In addition, the participants discussed the benefits of requesting information for the purpose of research and advocacy activities.



## Team members' advocacy and professional development activities

### Research and Management Coordinator of Analytica Sonja Risteska was part of the 2nd Energy Community Summer School



Following the success of the first Energy Community (EnC) Summer School, which was held in Tirana, Albania in 2016, this year's summer program took place in Ohrid, Macedonia. The EnC Summer School lasted from 26 August 26 to September 2 and was held in the Congress Center in Ohrid with study visits to important sights, such as the HPP Globocica. The agenda was divided into Economic Monday, Technical Tuesday, Political Wednesday, Legal Thursday and Sustainable Friday. The school hosted 40 most qualified participants from 25 different South-East European and EU countries, including lecturers from various European countries,

who are renowned experts in the fields of energy and climate protection. At the end each participant got a certificate for successful completion of the Summer School.

### Third regional workshop - Balkan monitoring public finances project

Analytica's Team attended the third regional workshop within the project - Civil society organizations as equal partners in monitoring of public finance, which took place in Prishtina, Republic of Kosovo in the period of 6-10 March 2017. Within this regional workshop generally was discussed the draft texts of the four national analysis (public debt, public-private partnerships, taxation and public infrastructure), what are the challenges faced by the 7 partners of the project regarding the analysis, as well as steps to overcome them. These 4 national analyzes should result in 4 regional analyzes. Likewise, the partners have discussed the engagement of local and international experts that would add value and extra credibility of the 4 regional analyzes. At the same time, at the regional workshop were defined criteria, rules and deadlines for the granting of NGOs, media and experts in the next period, in each of the partner countries within the project.

## Fourth regional workshop - Balkan monitoring public finances project

Analytica's Team attended the fourth regional workshop within the project - Civil society organizations as equal partners in monitoring of public finance, which took place in Ljubljana, Slovenia in the period of 16-20 October 2017. At this working meeting were defined criteria, rules and deadlines for the granting of NGOs, media and experts in the next period, in each of the partner countries within the project. At the same time, the whole team of the regional project participated in the regional conference "Corruption Challenges in development finance".



Topics discussed: legal and illegal forms of corruption, the role of EU in dealing with corruption, legal mechanisms for dealing with corruption and the role of the civil society in the fight against corruption.

## Kick off meeting for preparation of the Economic Reform Programme (ERP) 2018 - 2020

Bojana M. Hristovska and Tamara M. Spasova from Analytica participated at the kick off meeting for preparation of the Economic Reform Programme (ERP) 2018 - 2020 held on 09.06.2017 and organized by the Ministry of Finance. The new Guide for preparation of the document was presented at the meeting and also the future activities and deadlines for the preparation of this document were defined. This document will be the basis for the key reforms of the Government, which will further intensify the dialogue with EU. Also, the intention of the ministry is to design the ERP document as a common result of all stakeholders in the society. Therefore, this time, the Ministry of Finance from the very beginning includes the academic community, business sector, social partners and civil society in the process of preparation of ERP.



## Analytica became a member of the Network for better legislation - "RIA" network

We are pleased to announce that Analytica became a member of the Network for better



legislation - “RIA” network, which will monitor the process of assessment of the regulatory impact during the enactment and amendments of the laws in the coming years. This network is part of the project “Regulatory Impact Assessment in the Shadow: Fostering evidence - based policy making in Macedonia”. Representatives from Analytica in the network will be Bojana M. Hristovska and Tamara M. Spasova.

More information available on [https://www.facebook.com/PVRvoSenka/?hc\\_ref=PAGES\\_TIMELINE](https://www.facebook.com/PVRvoSenka/?hc_ref=PAGES_TIMELINE)

## Workshop: Debt Bondage in the Balkans: New Research from the European Semi-Periphery



On the 5th of July, 2017 in Hamburg, Germany, the panel presented the very recent and innovative research on the interlinked crises of public debt, tax injustice and predatory privatisation in the areas of energy, social and public services. The research promotes alternatives, and questions standby arrangements that imprison the region in a failed model of opening to finance.

The G20 have once again returned to the region to finance the repayment of private debt to foreign banks through austerity and extractivism.

With Sonja Risteska (Analytica, Macedonia), Ajda Pistotnik (EnaBanda, Slovenia), Andreja Živković (Fondacija Krila Nade, Bosnia and Herzegovina), Zvezdan Kalmar (CEKOR, Serbia)

## CSO Forum for Urgent Democratic Reforms



The Analytica team took part in the Civil Society Forum held on 4 and 5 July in Skopje. More than 70 civil society organizations worked to supplement and update the Proposal for Urgent Democratic Reforms (Blueprint), which was initially drafted in July 2016. Researchers Bojana M. Hristovska and Tamara M. Spasova contributed with draft measures and activities in the area of Public Finances and Economy. Researchers Magdalena Lembovska, Filip Stojkovski and Caltrina Selimi also gave concrete sugges-

tions in the Police and security and counterintelligence field.

## Interview with Kire Naumov, deputy minister of economy

The interview was conducted for the needs of the analysis of tax justice in the framework of the project “CSOa as equal partners in monitoring public finances”. This project is jointly conducted in seven countries in the region: Analitika (Macedonia), Fractal (Serbia), Za Zemiata (Bulgaria), CEE (Bosnia and Herzegovina), MANS (Montenegro), CEKOR (Serbia), BIRN (Kosovo), Ena Banda (Slovenia), Focus (Slovenia) and the Coordinator Wings of Hope (Bosnia and Herzegovina). It is funded by the EU Civil Society and Media Program 2014-2015.



## Interview with Petar Gosev, Former governor of NBRM and former minister of finance

The interview was conducted for the needs of the analysis of tax justice in the framework of the project “CSOa as equal partners in monitoring public finances”. This project is jointly conducted in seven countries in the region: Analitika (Macedonia), Fractal (Serbia), Za Zemiata (Bulgaria), CEE (Bosnia and Herzegovina), MANS (Montenegro), CEKOR (Serbia), BIRN (Kosovo), Ena Banda (Slovenia), Focus (Slovenia) and the Coordinator Wings of Hope (Bosnia and Herzegovina). It is funded by the EU Civil Society and Media Program 2014-2015.

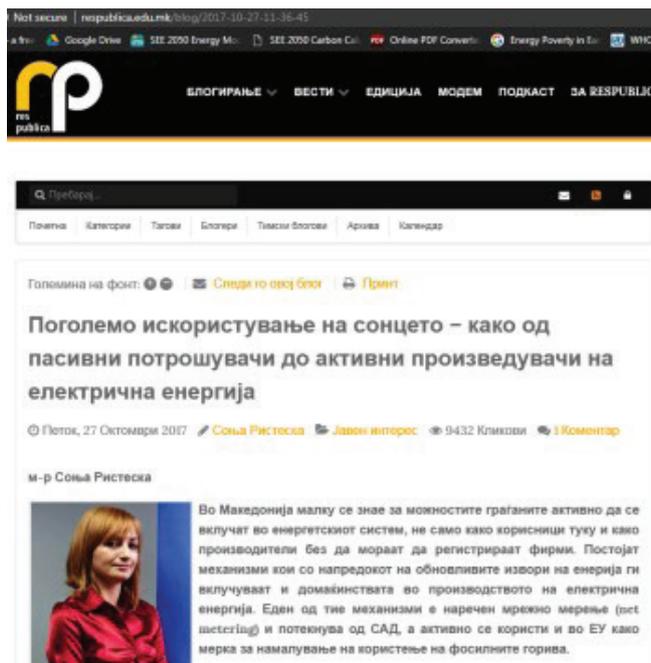


## ResPublica video podcast: The airpollution will be educes when we will increase the usage of RES

There are three main pillars in Macedonia that will help reduce pollution - reducing electricity consumption, using renewable energy sources and gasification. With the measures for energy efficiency and the use of renewable energy sources, by 2035, pollution can be reduced, which is equal to today's pollution from REK Bitola.



Part of the priority measures to be applied are non-polluting subsidies, households to install solar panels for electricity generation, expansion of the heating system, change of traffic regime in Skopje, electric buses and ban on construction activities when pollution exceeds a certain limit. ResPublica video podcast with Professor Konstantin Dimitrov from the Center for Energy Efficiency and Sonja Risteska from Analytika think tank.



## Blog post for ResPublica: Increased usage of the solar energy – how to go from passive consumers to active producers of electricity

In Macedonia, little is known about the possibilities for citizens to actively engage in the energy system, not only as consumers, but also as producers without having to register a company. There are mechanisms that along with the development of renewable energy sources also include households in the electricity generation. One of these mechanisms is called net metering and originates from the United States. It is

also actively used in the EU as a measure to reduce the use of fossil fuels.



## Blog post for ResPublica: Reform of the intelligence and security services

Magdalena Lembovska wrote a blog post for the platform ResPublica (www.respublica.edu.mk). In the article, she discusses the implementation of the recommendations of the Senior Experts' Group on systemic Rule of Law issues relating to the communications interception revealed in Spring 2015, focusing on the reform of the counterintelligence service and parliamentary oversight.

## TRAIN – Fostering Policy Dialogue. Closing Seminar TRAIN 2017 & Networking- and Advocacy Seminar

In November 2017, our Research and management coordinator Sonja Risteska took part in this year's second TRAIN Networking- and Advocacy-Seminar in Brussels, Belgium. The seminar provided the opportunity to bring our messages to the EU capital, to broaden networks, and to meet the current TRAIN participants.



## COST Action CA16232 - Action Title: European Energy Poverty: Agenda Co-Creation and Knowledge Innovation

Sonja Risteska from Analytica joined an amazing team of professors, researchers & activists in the Action: European Energy Poverty: Agenda Co-Creation and Knowledge Innovation, supported by the COST - European Cooperation in Science and Technology for the next three years. This Action aims to engender transformational change in the level of scientific knowledge on the investigation and amelioration of household-level energy poverty (EP) in Europe, while leading to the development of comprehensive, innovative and evidence-based policy frameworks.



## Participation in the First Multi-Stakeholder on the United Nations Convention against Corruption

Magdalena Lembovska participated in the first multi-stakeholder workshop on the United Nations Convention against Corruption and its Review Mechanism, organized by the United Nations Office on Drugs and Crime UNODC.

The workshop gathered together around 60 participants from the civil society, governments and the private sector. Participants were trained about the methodology for country reviews and informed on the modules for CSOs participation during the second review cycle. This is the first workshop of this kind to be held in Southeast Europe and it



took place from 25 to 29 September 2017 in Sarajevo, Bosnia and Herzegovina. The event was supported by the Austrian Development Agency through the Regional Anti-Corruption Initiative, and by the European Bank for Reconstruction and Development.

The UN Convention against Corruption is ratified by 182 States and is the only legally binding, universal, anti-corruption instrument.

## Analytica at the event: Democratic Backsliding in the Western Balkans: What Should the EU's Role Be?



Our Security Research Fellow Magdalena Lembovska took part in the event titled “Democratic Backsliding in the Western Balkans: What Should the EU’s Role Be?” that took part on 30 June 2017 in Berlin, Germany. The event is part of the Brussels Briefing series, organized by the DGAP’s Alfred von Oppenheim Center for European Policy Studies.

## Networking and Advocacy Seminar for alumni of the TRAIN Programme



Our Research Fellow Magdalena Lembovska took part in a “Networking and Advocacy Seminar” for alumni of the TRAIN Programme - Fostering Policy Dialogue.

The Seminar took place from 28 June to 1 July 2017 in Berlin, Germany and was focused on policy advocacy. Also, the participants visited the German Bundestag where they had meetings with policy advisors working on the Western Balkans and with Dr. Guido Heinen, Head of the Scientific Service in the German Parliament. In addition, the alumni met with the participants of the TRAIN 2017 Programme and conducted several activities together. Ms Lembovska took part in the TRAIN 2013 cycle. The programme is run by the German Council of Foreign Affairs and funded by the Federal Foreign Office (Stability Pact for South Eastern Europe).

## Civil Society Forum Trieste

On the 11 and 12 of July took place the Civil Society Forum Trieste which is linked to the 4th intergovernmental Summit of Western Balkans and EU countries and brought together representatives of civil society organisations with the objective of providing a platform for their impact on the so-called Berlin Process.



The Forum considered the topics high on the agenda of the political Summit: youth cooperation, rule of law and anti-corruption, enterprise development and innovation potentials, regional cooperation and bilateral issues; also, it initiated debates on questions as environment, energy and climate change, migrations, media freedoms, the issue of Brexit in relevance to the Western Balkans and the possible role of civil society in increasing the efficiency of the Berlin Process through communications. More info on the Forum here: <http://wb-csf.eu/civil-society-forum-trieste-2017/>. Our Research and Management coordinator Sonja Risteska took part in the working group on Energy, climate change and the environment.

## NGO Leadership Workshop in Bratislava, Slovakia

Magdalena Lembovska participated in the NGO Leadership Workshop, which took place 10 – 13 October in Bratislava, Slovakia. The objective of the workshop was to empower selected civil society representatives to strengthen their internal expertise, managerial and income generating capacities, abilities to engage with both general public and government stakeholders and assist in networking with international linkages. The workshop was organized by the National Endowment for Democracy, the Weiser Center for Europe and Eurasia at the University of Michigan (WCEE), the William Davidson Institute at the University of Michigan (WDI), and the Pontis Foundation.



## Civil Society Forum for Urgent Democratic Reforms

Analytica's team took part in the Civil Society Forum held on 4 and 5 July in Skopje. More than 70 civil society organizations worked to supplement and update the Proposal for Urgent Democratic Reforms (Blueprint), which was initially drafted in July 2016.



Researchers Bojana M. Hristovska and Tamara M. Spasova contributed with draft proposals and activities in the area of Public Finances and Economy.

Researchers Magdalena Lembovska, Filip Stojkovski and Kaltrina Selimi also gave concrete suggestions in the Police and security and counterintelligence field.



### Kick off meeting for preparation of the Economic Reform Programme (ERP) 2018 - 2020

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The new Guide for preparation of the document was presented at the meeting and also the future activities and deadlines for the preparation of this document were defined. This document will be the basis for the key reforms of the Government, which will further intensify the dialogue with EU. Also, the intention of the ministry is to design the ERP document as a common result of all stakeholders in the society. Therefore, this time, the Ministry of Finance from the very beginning includes the academic community, business sector, social partners and civil society in the process of preparation of ERP.



### Expert round table on intelligence oversight in Geneva

Our Research Fellow Magdalena Lembovska participated in an expert round table on intelligence oversight, organized within the DCAF Programme for support of the Macedonian Parliament. The event took part on 22-23 November in Geneva, and it was attended by MPs from the parliamentary committees related to security sector oversight and foreign experts.



### Participation at the Conference “Breaking Fear: What Can Civil Society Do to Save Accountability of Security Governance in the Time of Fear?”

Magdalena Lembovska participated as a speaker at the conference Breaking Fear: What Can Civil Society Do to Save Accountability of Security Governance in the Time of Fear?

rity Governance in the Time of Fear?, taking place on 28 November in Belgrade, Serbia. The conference was organized by the Belgrade Center for Security Policy on the occasion of their 20th anniversary. The aim of the conference was to bring together a diverse group of actors from European civil society, in search for answers to questions on how to keep civil society active and successful in democratic oversight of security institutions during the time of fear. Ms. Lembovska was part of the panel titled “Breaking fear in the Western Balkans – Regional Networking for Accountability of Security Governance and Peace.”

## POINTPULSE conference “Fighting Police Corruption: Legal Solutions and Best Practices”

The POINTPULSE organized a conference “Fighting Police Corruption: Legal Solutions and Best Practices”, held on 1 June 2017 in Hotel Ramada, Podgorica, Montenegro. The aims of the conference were encouraging public discussion on the Draft Law on Internal Affairs in Montenegro and improve the area of police integrity through discussing legal solutions and best practices from the region.



Questions addressed at the event:

- What legal international standards of police integrity good Law on Internal Affairs must have?
- Whether the Draft Law on Internal Affairs in Montenegro is good enough for fighting police corruption?
- What are the best legal solutions in the Western Balkans for fighting police corruption?
- Are there any new innovative solutions to reduce police corruption?
- What are the results of the fight against police corruption in the Western Balkans?

## Clearing House Meeting on Strategic Communications in the Western Balkans

In the 11th of May, our Research and Management Coordinator, Sonja Risteska took part at the Clearing House Meeting on Strategic Communications in the Western Balkans, Morning Session, organised by the Public Diplomacy Division of #NATO.



She spoke about the communications challenges in Macedonia in line with the current political situation and the future relations with NATO and the EU. The meeting took place at NATO HQ in Brussels, Belgium.

The idea was to organise a meeting of all stakeholders in NATO communication on the Western Balkans. The intention was to have two morning panels with local and international experts on the communication environment, the communication challenges NATO are facing in Partner countries and Kosovo, opportunities and eventual dangers. Apart from Ms. Risteska, also colleagues from Bosnia and Herzegovina, Serbia, Kosovo, Albania and Montenegro had presentations.



### Analytica became a member of the Network for better legislation - “RIA” network

We are pleased to announce that Analytica became a member of the Network for better legislation - “RIA” network, which will monitor the process of assessment of the regulatory impact during the enactment and amendments of the laws in the coming years.

This network is part of the project “Regulatory Impact Assessment in the Shadow: Fostering evidence - based policy making in Macedonia”.

Representatives from Analytica in the network will be Bojana M. Hristovska and Tamara M. Spasova.

### Participation in Seminar for CSOs - National working groups for public administration reform



Upon invitation from the European Policy Institute EPI, our research fellow Magdalena Lembovska participated in the Seminar for civil society organizations - National working groups for public administration reform.

She provided a presentation of the recently published baseline study on the work of the Commission for protection of the right to free access to public information and the Directorate for Personal Data Protection. Ms Lembovska shared the experience in monitoring of the work of the independent oversight bodies, but also the results of the first monitoring report. The Seminar was held from 8 to 11 May in Mavrovo, Macedonia.

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## Meeting with members of the Parliament for the presentation of the study “Net metering in Macedonia, opportunities, perspectives, examples – how to get cleaner energy?”

On April 26, 2017 in Skopje was presented the study Net metering in Macedonia, opportunities, perspectives, examples – how to get cleaner energy? (Prepared by Sonja Risteska, research and management coordinator), before the members of the Macedonian Parliament, a study that was supported by NDI and we hope that someday it will be developed into a legislative solution.



## Workshop for developing methodology for the third year of the POINTPULSE project

Our researchers Magdalena Lembovska and Filip Stojkovski participated in a workshop on developing a methodology on assessing police integrity as part of the ‘POINTPULSE Network’ that took place in Prishtina from 21st to 23rd of March, 2017.

This will be third year of the project, while Analytica’s involvement began last year.

During this workshop the indicators for assessing policy integrity within 5 different areas (internal accountability, external oversight, financial management, HR management, and criminal prosecution) were established.



## Conference: The Role of Civil Society in Building Police Integrity

The POINTPULSE organized a conference “The Role of Civil Society in Building Police Integrity” on 23 March 2017 in Pristina. Representatives of CSOs from the Western Balkans discussed main roles and impact of civil society in establishing the effective external oversight of the police.

These topics were addressed at the event:

- Main roles of civil society in fighting police corruption;
- The impact of civil society activities on building police integrity;



- Preconditions for establishing the effective external oversight of the police;
- Main challenges in the work of civil society organizations;
- Benefits and drawbacks of regional civil society networks.

Magdalena Lembovska, as a research fellow from Analytica, explained that the political turbulence in Macedonia is closely related to the crisis in the security sector. Also, she talked about the role of Analytica in building police integrity; but also about the challenges that the civil society faces within the current political situation.



## Challenges to Croatian Foreign Policy - Relations to the wider Europe”

On 17th of March in Zagreb, Croatia, took place the conference “Challenges to Croatian Foreign Policy - Relations to the wider Europe”. Institut za razvoj i međunarodne odnose in Zagreb and Zagreb Office of the Hanns Seidel Foundation

are actively taking part in the debate about contemporary political and security environment. Croatian foreign policy was discussed with the accent on the challenges Croatia faces as a member of the European union and NATO alliance.

Croatia, for taking more relevant place in Europe should show more active foreign policy towards countries of wider Europe through developing stronger economic and political co-operation. More relevant place in Europe is of high importance for the role that Croatia has in its region, in which it constantly faces various challenges.

Analytica’s Research and Management Coordinator Sonja Risteska took part in the 2nd panel titled “Relations to the neighbouring non-EU member states”, where she discussed the relations between Macedonia and Croatia as well as contemporary issues within Macedonian society.



## How to get a better framework for solving the airpollution

Sonja Risteska took part in the workshop organized by the IPA2Mechanism in which Analytica is included from its formation.

The workshop was held in Bitola from March 3 to 4, 2017. The event is organized by the IPA 2 Civil Society Organizations Mechanism in order

to initiate a discussion on strengthening the partnership between CSOs and various stakeholders in the process of programming, implementation and monitoring of the Instrument for Pre-Accession Assistance 2014-2020 (IPA2).

## Analytica at a conference on ‘Violent Extremism in the Balkans’

Our researcher Filip Stojkovski, presented a general assesment on Macedonia’s efforts in CVE and the importance of education in the process at the Conference on ‘Violent Extremism in the Balkans’ that took place on February 22nd, at the Skopje Campus of the South East European University. Other participants from Macedonia, Kosovo and Albania presented on similar topics, ranging from the influence that state actors could have on the rise of extremism, to good practices on incorporating formal and informal education in CVE.



## Regional Conference: Criminal Liability of Police Officers in the Western Balkans

Members of the regional POINTPULSE network, representative of RAI, police professionals and prosecutors discussed following issues:

- What are the results of criminal investigations of police illegal behavior?
- Are the results of criminal investigations good enough?
- What is the quality of cooperation between the internal control and prosecution?
- Is independence of each other an issue or not in a criminal investigation?
- What are the Regional Anti-Corruption priorities in the field of police integrity?
- How are priorities in starting criminal investigations determined?
- How to improve the criminal liability of police officers?



Magdalena Lembovska represented Analytica at the conference where she discussed main challenges for ensuring criminal liability of police officers in Macedonia. During the second panel of the conference, representatives of the police internal control bodies, prosecution and regional initiatives from the Western Balkans have shared their experiences in the criminal prosecution of the police officers. Representatives of the Macedonian Ministry of Interior and



the Special Public Prosecution also had presentations at the conference. The conference marked the finalization of the third year of the project “Western Balkans Pulse for Police Integrity and Trust”. Analytica at the conference “Security dialogues in the process of transformation of the Directorate for Security and Counterintelligence and mechanisms for control and oversight of interception of communications”, organized by the Faculty of Security - Skopje

Magdalena Lembovska participated as a speaker at the conference “Security dialogues in the process of transformation of the Directorate for Security and Counterintelligence and mechanisms for control and oversight of interception of communications”, organized by the Faculty of Security – Skopje. Ms Lembovska talked about the role of civil society in security sector oversight and contribution towards establishing transparent and accountable security sector. The event took place on 9 November at the premises of the Faculty of Security in Skopje.

### Promotion of the research: “Macedonia – Greece: confidence building measures, view from civil society’s point” at an event in Athens



Our project partners ELIAMEP from Greece organized an event within our joint project on confidence building measures between the two countries. Magdalena Lembovska and Sonja Risteska presented the findings from the research conducted in Macedonia. The event took place on 18 December in Athens, Greece.

## Internship Programme

In 2017 Analytica did not have any interns from home or abroad.



# MEDIA COVERAGE

In 2017 Analytica continued its work of significant media presence with its products, expertise, events, advocacy efforts, etc. Furthermore it contributed with interviews, comments on current affairs as well as promotion of its activities and policy documents. All the links to what Analytica's members said in the media can be found here <http://www.analyticamk.org/en/media1/media-coverage>

1	Sonja Risteska for 24 Vesti talks about the electricity supply issues in Macedonia
2	Sonja Risteska for Faktor 24, talking about energy issues in Macedonia
3	Sonja Risteska for Telma News regarding energy issues in Macedonia
4	Sonja Risteska Commentary for January 2017 mentioned in Nova Makedonija's article on energy and gasification
5	Sonja Risteska for the show Macedonia today at Television 24 talks about how to improve energy efficiency in Macedonia, how to lower energy poverty and how to use renewables more
6	Sonja Risteska for 24 Television regarding transparency issues in the financial operating in the energy sector
7	Macro analysis in SEE - CASE STUDY MACEDONIA, authored by Bojana M.Hristovska and Tamara M.Spasova, appears in TRAIN Newsletter
8	Conference on access to information and data protection in Bitola
9	Sonja Risteska for the media regarding the new study on transport and energy reform processes in Macedonia
10	The media on the press release from Analytica, regarding the action of the European Parliamentarians demanding significant political and financial support for improving the energy future in the region of SEE
11	Sonja Risteska for Telma news regarding the work of ad ELEM (from 24 min.)
12	Sonja Risteska for Faktor.mk: These are the crucial reforms in the energy sector which the new government should work on
13	Analytica's research "The state of affairs in the transport and energy sectors in Macedonia, how to accelerate the reform processes" in the TV Show Top Tema on Telma TV
14	The news on the event Debt bondage in the Balkans organised at the Alternative Summit in Hamburg by our consortium on Public finances
15	Sonja Risteska for the Slovak daily newspaper SME on the EU integration of Western Balkans and the Summit in Trieste
16	Ana Stojilovska's statement regarding the announced gas project between Macedonia and Bulgaria for Interfax Natural Gas Daily
17	The media on the advocacy for implementing net metering in Macedonia and changing the Law on energy
18	Macedonian media for the conference Monitoring of public finances in the Republic of Macedonia
19	Statement of Bojana Mijovic Hristovska for 24Vesti from the conference Monitoring of public finances in the Republic of Macedonia
20	Sonja Risteska for the issues and solutions regarding the air pollution in Skopje
21	<a href="http://www.libertas.mk/jovanovik-se-razmislava-za-promeni-i-v/">http://www.libertas.mk/jovanovik-se-razmislava-za-promeni-i-v/</a>
22	<a href="http://www.plusinfo.mk/vest/133190/jovanovikj-se-razmislava-za-promeni-i-vo-danokot-na-dobivka">http://www.plusinfo.mk/vest/133190/jovanovikj-se-razmislava-za-promeni-i-vo-danokot-na-dobivka</a>
23	<a href="http://kanal5.com.mk/vesti_detail.asp?ID=137452">http://kanal5.com.mk/vesti_detail.asp?ID=137452</a>
24	<a href="http://sitel.com.mk/jovanovikj-se-razmislava-za-promeni-i-vo-danokot-na-dobivka">http://sitel.com.mk/jovanovikj-se-razmislava-za-promeni-i-vo-danokot-na-dobivka</a>

# FINANCIAL REPORT 2017



**Name of the organisation:** Association for policy research Analytica - Gostivar  
**Address:** Albert Svajcer 6, Skopje Macedonia

## Balance of Expenditures and Revenues for the period 01.01.2017 - 31.12.2017

No.	Description	Amount in MKD denars
<b>I Expenditures</b>		
1	Spent materials	352,399.00
2	Phone/internet	25,145.00
3	Expenses for royalties	4,621,907.00
4	Rent	242,096.00
5	Costs for utilities	113,358.00
6	Other services	1,369,389.00
7	Salaries	205,560.00
8	Bank services and commission	63,692.00
9	Personal income tax	19,634.00
10	Exchange Rates difference	24,577.00
<b>Total expenses</b>		<b>7,037,757.00</b>
<b>II Revenues</b>		
13	Donations	4,039,748.00
14	Interest rate	26.00
<b>Total income</b>		<b>4,039,774.00</b>
15	Balance of Revenues and Expenditures for 2017 (in-come-expenses)	2,997,983.00
16	Transfer of surplus from previous years (year 2016)	3,896,642.00
17	<b>Surplus of revenues for the next year 2018</b>	<b>898,659.00</b>

*Person responsible for the Balance Sheet Signature: Turker Miftar*





# Annual Report 2017

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